

Predictive Analytics:

Leveraging Data to Enhance Enrollment & Student Success

Pete Belk, Director of Recruitment & Enrollment Strategy

John Clayton, Executive Director of Institutional Effectiveness, Planning & Research

Connor Nyberg, Senior Business Analyst, Manager

Alex Wells, Assistant Dean of Counseling & New Student Retention Initiatives





Overview

- Background
- Art/Science
- Application
- Lessons Learned
- Questions



Background: Foundation Principles

- ➤ Enterprise Data Warehouse (EDW)
- ➤ Long-Term & Work Intensive Project
- ➤ Numerous Starts/Stops
- > Predictive vs. Actionable
- > Cross-Functional Team



Background: Cross Functional Team

- > Institutional Effectiveness/Research (x3)
- ➤ Information Services (x3)
- Counseling/Advising (x2)
- > Admissions & Recruitment (x2)
- > Student Orientation & Retention (x1)
- > Student Life (x1)
- ➤ Academic Support (x1)
- Outside Vendor (ZogoTech)



Background: Models

- Departure
 - Model 1: End of Term
 - Model 2: Beginning of Term
- > Success
 - Model 3: Toxic Course Combinations
- > Early Alert
 - Model 4: Academic Probation
 - Model 5: Academic Support (Math)





Art vs. Science



Art/Science: Decision Tree Models

- > Decision tree, entropy algorithm
- > No weighting of features
- > 2,000+ features to evaluate
- > Sample size & probability of departure



Art/Science: Decision Tree Models

- > Sample purity & information gain
- > Tests splits using features
- > Creates contrast
- > Tells story



Art/Science: Decisions Trees Considerations

Advantages	Challenges			
Robust Classifier	Descriptive Statistics			
Feature Interactions	Actionable Features			
Rich Visualizations	Less Traditional			
Database Integration	Larger Trees			
Holistic & Prescriptive	Semester Target			



Art/Science: Timing – End of Term vs. Beginning of Term

End of Term	Beginning of Term				
First-Time Students - Grades	First-Time Students – No Grades				
Lagging Indicators	Leading Indicators				
After Grades Post	Registration To Census				
Intervention Is Reactive	Intervention Is Proactive				



Art/Science: Data Integration

- > EDW houses decision tree data
- > Track journey of students through tree
- ➤ Join any decision tree feature to other EDW records
- > Drives analysis & automation



Art/Science: Ingredients For Success

- > Design principles & visualizations
- > Investment in engineering
- ➤ Collection & study of data
- > Interdisciplinary collaboration





Model I: Departure – End of Term

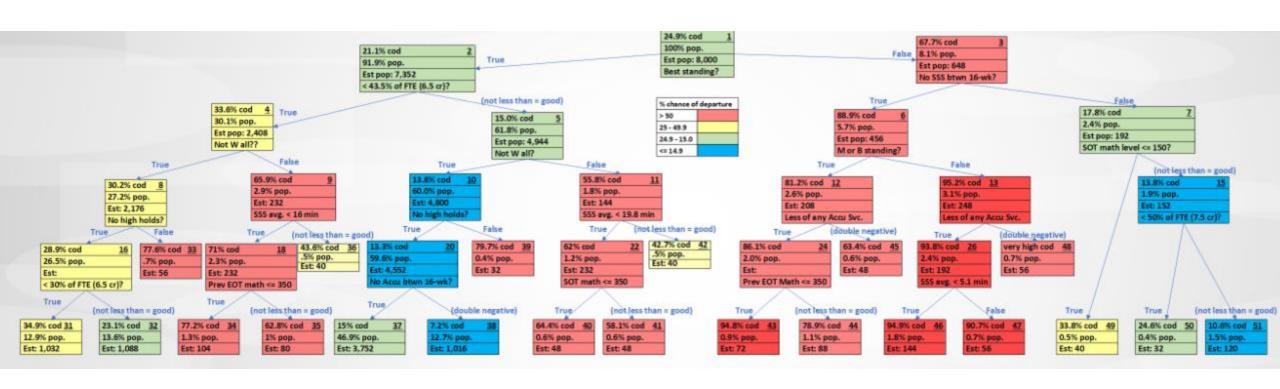


Departure: Model I – End of Term

- > End of Term Model
 - Predicts probability of departure for next term
- ➤ All Degree-Seeking, Continuing Students
- ➤ Launched Spring 2020
 - o Effects of COVID-19

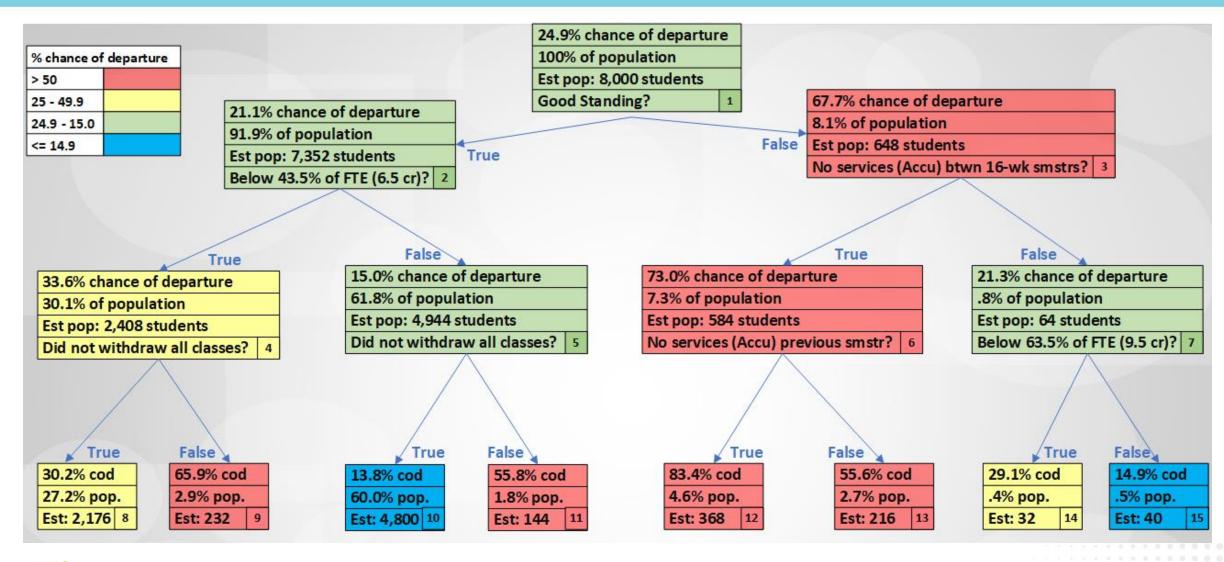


Departure: Model I – End of Term





Departure: Model I – End of Term

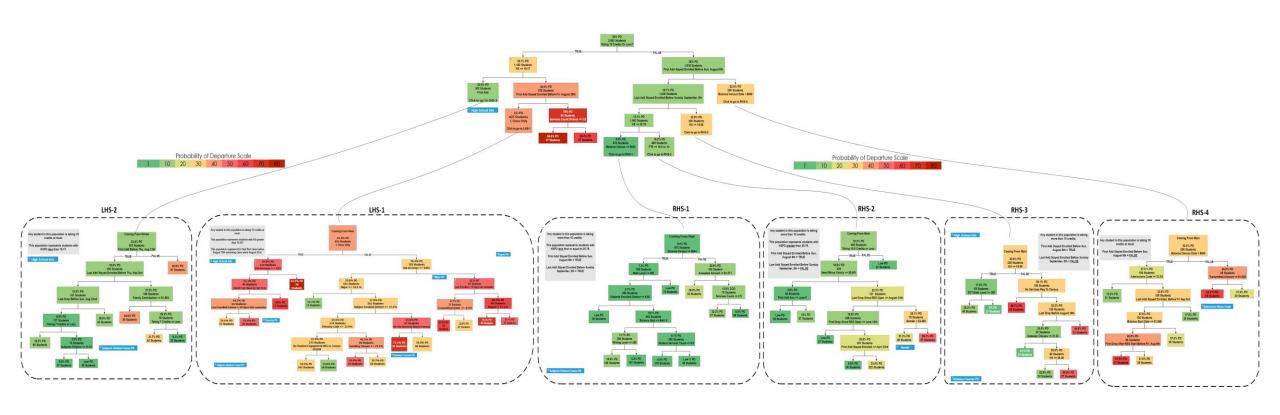




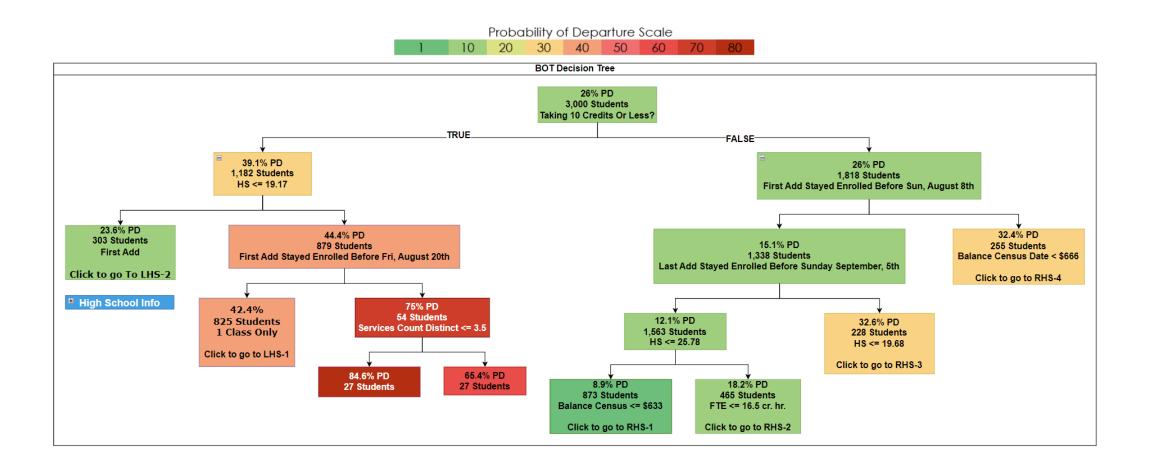


Model II: Departure – Beginning of Term

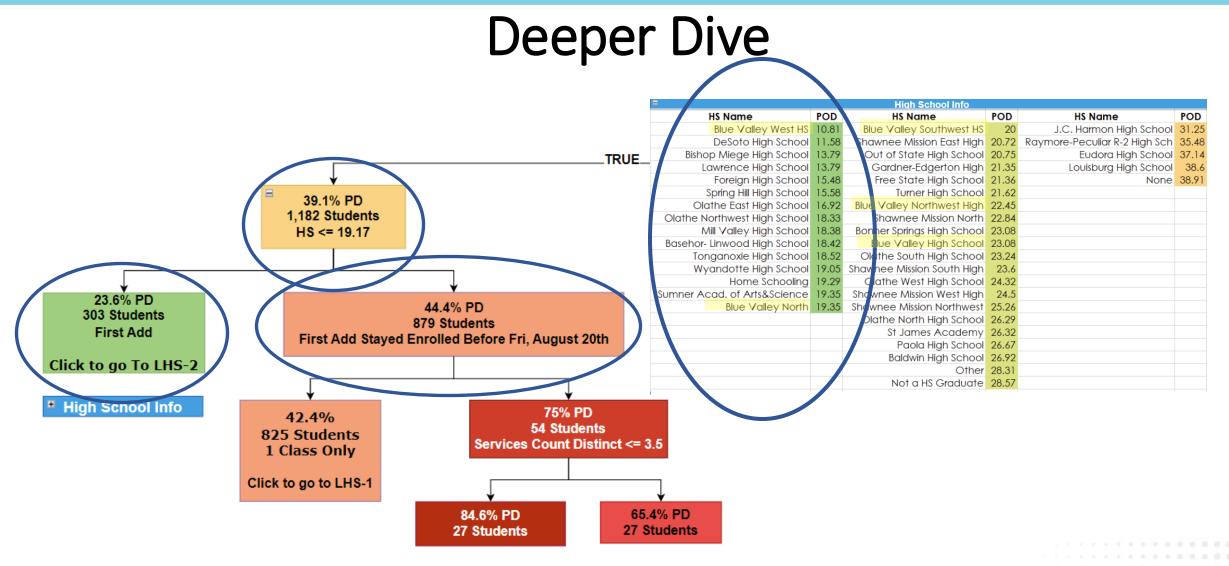














Related to Recruitment Territories

Completed

- Adjusted Number of High School Visits
- Customized Communication to Students
- Informed High School Counselors and Principals
- Enhanced Push to Visit Support Services

Future Projects

- Compare Enrollment Data Against NSC
- Use Campus Variable Data Printer to Automate Personalized Communication
- Mandatory Advising
- Mandatory Wrap-around Services



Related to Recruitment Territories

Rhiannon			David				Во		
School	2023 Grads with Early College Credit	2023 Grad Enrollment Rate	Prob of Depart from JCCC w/out degree or cert	School	2023 Grads with Early College Credit	2023 Grad Enrollment Rate	Prob of Depart from JCCC w/out degree or cert	School	Prob of Depart from JCCC w/out degree or cert
Bishop Miege	50.66%	8.55%	13.79	Baldwin	28.13%	14.58%	26.92	Bishop Ward	
Blue Valley Academy				De Soto	61.34%	14.71%	11.58	Bonner Springs	23.08
Blue Valley High School	60.00%	10.81%	23.08	Eudora	52.34%	13.08%	37.14	FL Schlagle	
Blue Valley North	48.86%	16.86%	19.35	Gardner-Edgerton	36.36%	19.86%	21.35	Highland Park	
Blue Valley Northwest	55.98%	11.14%	22.45	Lansing				JC Harmon	31.25
Blue Valley Southwest	53.33%	12.22%	20	Leavenworth				Kansas City, MO & Metro Area	
Blue Valley West	54.13%	8.55%	10.81	Louisburg			38.6	Lawrence Free State	21.36





Model III: Toxic Course Combinations



- ➤ Toxic Course Combinations
 - Success/failure of course pairings
- > 65% of student schedules are unique (sample size)
- > Success Rates: pairs, individual courses



Who Can Use This Information?

- > Students
- > Counselors/Advisors
- ➤ Learning Resource Centers
- Departments/Programs



Planning Ahead

- > Awareness
 - Information is Power
 - Time Commitment
 - Campus Resources
- Course Planning
 - DOES NOT MEAN AVOID
 - Course Options
 - Future Course Planning



Communication

- > Multiple, Proactive, Resource Driven Outreach
 - Counseling/Advising Sessions
 - Learning Resource Center Information
 - Stress Management
 - Time Management
 - Important Deadlines (drop dates etc.)



Academic Program Review

- Making the Connection
- Course Sequencing
- > Course Evaluation





Model IV: Early Alert – Academic Probation



Early Alert: Model IV – Academic Probation

- ➤ Strategic Plan Wrap Around Services
- > Student on Academic Probation
 - Identify after
 - o Identify before?
- > Early findings
 - o GPA
 - Subjects enrolled
 - High school/zip code
 - o Enrolled date
 - O Minimal value to predict after 1st term in college





Model V: Early Alert – Academic Support (Math)



Early Alert: Model V – Academic Support (Math)

- ➤ Academic support absent → why?
- ➤ Attendance pattern challenge → how to measure?
- ➤ Math courses vary → population size
- > Outcome target > course success vs. departure





Lessons Learned



Lessons Learned

- > Population selection
- > Time & iterations
- > Cross-Functional
- Policy implications
- > Track communication
- > Know what/how to measure
- Change management/control





QUESTIONS?





Predictive Analytics:

Leveraging Data to Enhance Enrollment and Student Success

Pete Belk: pbelk@jccc.edu

John Clayton: claytonj@jccc.edu

Connor Nyberg: cnyberg@jccc.edu

Alex Wells: awells22@jccc.edu

